Dear

Further to your request for information dated 8 August 2016 the information requested is attached

1. Corporate
   a. Annual Report 2015-16 (May not be available as yet but should be towards the end of June)
   b. Financial Strategy 2016 Update/Version
   c. Annual, Strategic, Operational Plan 2016 Update/Version -
   d. Capital Programme 2016 Update/Version -

Please see attached document

2. Information Technology
   a. IM&T, IS, ICT Strategy 2016 (Not Clinical Strategy)
   b. IM&T, IS, ICT Business/Departmental Plan 2016 Update/Version
   c. IM&T, IS, ICT Organogram

Please see attached document

3. Estates and Facilities Management
   b. Estates and Facilities Business/Departmental Plan 2016 Update/Version
   c. Estates and Facilities Management Organogram

Please see attached document

4. Waste and Environmental Services
   a. Waste Management Strategy 2016 Update/Version
Please see attached document

If you have any queries or concerns please contact me. Please remember to quote the reference number above in any future communications.

If you are unhappy with the service that you have received in relation to your request and wish to make a complaint or request a review of our decision you should write to Complaints. NHS Dartford Gravesham and Swanley Clinical Commissioning Group 2nd Floor Gravesham Civic Centre Gravesend Kent DA12 1AU or email at dqscrg.complaints@nhs.net

If you are not content with the outcome of your complaint or review, you may apply to the Information Commissioner for a decision. Generally the ICO cannot make a decision unless you have exhausted the complaints procedure provided by the Clinical Commissioning Group. The Information Commissioner can be contacted at:

Information Commissioners Office,
Wycliffe House,
Water Lane,
Wilmslow,
Cheshire
SK9 5AF
Telephone: 08456 306060 or 01625 54 57 45
www.ico.gov.uk